

Interim Report

Q3 2015

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Financial highlights

Amounts in DKKm	Q3 2015	Q3 2014	Q1-Q3 2015	Q1-Q3 2014	Year 2014
Income statement					
Revenue	3,900	3,946	12,535	11,839	15,863
Revenue in std. metal prices ¹⁾	3,268	3,281	10,427	9,797	13,180
Operational earnings before interest, tax, depreciation and amortisation (Oper. EBITDA) ²⁾	276	270	1,000	848	1,269
Earnings before interest, tax, depreciation and amortisation (EBITDA)	240	226	892	744	1,061
Depreciation and impairment of property, plant and equipment	-87	-86	-543	-264	-365
Amortisation and impairment of intangible assets	-52	-43	-182	-136	-191
Operational earnings before interest and tax (Oper. EBIT) ³⁾	130	142	573	449	716
Earnings before interest and tax (EBIT)	101	97	167	344	505
Financial items, net	-26	-21	-31	-73	-99
Earnings before tax (EBT)	75	76	136	271	406
Net profit	72	60	-43	194	280
Profit attributable to equity holders of NKT Holding A/S	72	60	-44	193	280
Cash flow					
Cash flow from operating activities	266	129	401	437	1,583
Cash flow from investing activities	-81	-124	-394	-242	-370
acquisition and divestment of business	20	0	-97	86	82
investments in property, plant and equipment	-58	-73	-158	-175	-243
Free cash flow	185	5	7	195	1,213
Balance sheet					
Share capital	484	479	484	479	479
Equity attributable to equity holders of NKT Holding A/S	5,951	5,913	5,951	5,913	5,969
Non-controlling interest	7	6	7	6	6
Group equity	5,958	5,919	5,958	5,919	5,975
Total assets	12,932	13,432	12,932	13,432	12,338
Net interest-bearing debt ⁴⁾	1,248	2,119	1,248	2,119	1,135
Capital employed ⁵⁾	7,206	8,038	7,206	8,038	7,110
Working capital ⁶⁾	2,641	3,049	2,641	3,049	2,242
Financial ratios and employees					
Operational EBITDA margin (std. metal prices)	8.4%	8.2%	9.6%	8.7%	9.6%
Gearing (net interest-bearing debt as % of Group equity)	21%	36%	21%	36%	19%
Net interest-bearing debt relative to operational EBITDA ⁷⁾	0.9	1.8	0.9	1.8	0.9
Solvency ratio (equity as % of total assets) ⁸⁾	46%	44%	46%	44%	48%
Return on Capital Employed (RoCE) (LTM) ⁹⁾	11.2%	8.1%	11.2%	8.1%	9.4%
Number of DKK 20 shares ('000)	24,186	23,934	24,186	23,934	23,934
Number of treasury shares ('000)	77	77	77	77	77
Earnings, DKK per outstanding share (EPS) ¹⁰⁾	3.0	2.5	-1.8	8.1	11.7
Dividend paid, DKK per share	0.0	0.0	4.0	3.5	3.5
Equity value, DKK per outstanding share ¹¹⁾	247	248	247	248	250
Market price, DKK per share	352	325	352	325	332
Average number of employees	8,896	9,132	8,896	9,132	9,078

¹⁾⁻¹¹⁾ Explanatory comments appear in Note 5.

Financial highlights and ratios are calculated as defined in the 2014 Annual Report.

Key messages

NKT

Organic growth of **-4%**
(first nine months: 2%)

Operational EBITDA up 2% to DKK 276m
(first nine months: up 18% to DKK 1,000m)

Operational EBITDA margin (std. metal prices) **up 0.2%-point to 8.4%**
(first nine months: up 0.9%-point to 9.6%)

RoCE (LTM) up 3.1%-points to 11.2%

2015 outlook updated:
Organic growth unchanged at around 3%

Operational EBITDA of approx. DKK 1,300m corresponding to operational EBITDA margin (std. metal prices) of around 9.2%

Nilfisk

Q3 organic growth as expected, but lower profitability

- Organic growth of 3% overall, driven by EMEA and APAC regions
- Nominal growth of 10% aided by currency effects and acquisitions
- Operational EBITDA margin of 9.3% was below expectations
- Continued roll-out of Accelerate strategy with launch of number of new initiatives
- Additional tools to support Commercial Excellence programme

nkt cables

Q3 impacted by lower activity in Projects

- Organic growth of -12% overall, as expected due to production timing in Projects
- Organic growth of 10% in Products, -53% in APAC
- Operational EBITDA margin (std. metal prices) of 7.4%
- DRIVE close to reach full potential run rate saving effect of DKK 450m
- Launch of new business strategy; EXCELLENCE 2020
- Contract award of DKK 400m (std. metal prices) for Galloper offshore wind farm project with scheduled deliveries in 2016 and 2017

NKT
PHOTONICS GROUP

Financial performance significantly improved

- Organic growth of 31%, driven by Imaging and Sensing
- Operational EBITDA of DKK 14m, up from DKK 1m
- Photonics Group CEO took up his position 1 July 2015
- Fiber Processing divested with effect from 1 September 2015
- Order intake and backlog remained high

Amounts in DKKm	Nilfisk		NKT Cables		Photonics Group		NKT	
	Q3 2015	Q3 2014	Q3 2015	Q3 2014	Q3 2015	Q3 2014	Q3 2015	Q3 2014
Revenue	1,718	1,559	2,102	2,322	81	65	3,900	3,946
Organic growth	3%	0%	-12%	1%	31%	4%	-4%	1%
Operational EBITDA	160	141	109	134	14	1	276	270
Operational EBITDA margin	9.3%	9.0%	7.4%*	8.2%*	16.5%	1.7%	8.4%*	8.2%*
Working capital	1,486	1,370	1,080	1,607	71	96	2,641	3,049
% of revenue (LTM)	19.5%	20.2%	13.0%	18.0%	-	-	16.4%	18.7%
Return on capital employed (RoCE), (LTM)	14.8%	17.4%	9.0%	2.8%	0.9%	neg.	11.2%	8.1%

* Std. metal prices

Group financials

NKT hosted a Capital Markets Day in September for approx. 60 financial analysts, institutional investors, and the press

NKT **increased operational EBITDA** by 18% for the first nine months and by 2% in Q3. First nine months organic growth was 2% and -4% for Q3. As expected, Q3 performance was impacted by timing of offshore cable production in NKT Cables. 2015 outlook was updated

Organic growth impacted by NKT Cables

NKT realised organic growth of -4%. Positive development for both Nilfisk and Photonics Group was offset as expected by negative growth for NKT Cables.

Nilfisk achieved organic growth of 3%. This was driven by an increase of 4% in EMEA and 12% in APAC, while the Americas realised -3%. The nominal increase in reported revenue was 10%, positively impacted by currency effects and previously announced acquisitions.

Organic growth for NKT Cables was -12%. As expected, this development was driven by Projects and APAC with -32% and -53%,

respectively. The Products business achieved solid organic growth of 10%.

Photonics Group delivered organic growth of 31% based on progress in all segments with the Imaging and Sensing segments realising organic growth of 31% and 40%, respectively. Fiber Processing was divested with effect from 1 September 2015 and consequently impacted only the first two months of Q3 2015.

NKT realised overall organic growth of 2% for the first nine months of 2015, in line with the full-year guidance of around 3%.

Revenue development by business unit

Amounts in DKKm	Q3 2014	Currency effect	Acquisitions/ divestments	Growth	Q3 2015	Organic growth*
Nilfisk	1,559	61	47	51	1,718	3%
NKT Cables	1,657	16	0	-203	1,470	-12%
Photonics Group	65	2	-5	19	81	31%
Other	-	0	0	-1	-1	-
Revenue, std. metal prices	3,281	79	42	-134	3,268	-4%
Adjustments, metal prices	665	13	-	-46	632	-
Revenue, market prices	3,946	92	42	-180	3,900	-

* Organic growth is adjusted for the effect of acquisitions, divestments, exchange rates, and metal prices

Operational EBITDA slightly improved

NKT's operational EBITDA amounted to DKK 276m compared with DKK 270m in Q3 2014. Operational EBITDA margin (std. metal prices) increased to 8.4% from 8.2% in Q3 2014.

Operational EBITDA is adjusted for one-off items to reflect the underlying earnings from operations. In Q3 2015 one-offs costs of DKK 36m were incurred, all relating to the continued implementation of the DRIVE efficiency programme in NKT Cables.

Nilfisk generated operational EBITDA of DKK 160m compared with DKK 141m in the same quarter last year. The increase was primarily driven by revenue growth of 10%.

NKT Cables realised operational EBITDA of DKK 109m against DKK 134m in Q3 2014. The lower level of revenue and earnings was expected and was due to the timing of production of offshore projects.

Photonics Group realised EBITDA of DKK 14m against DKK 1m in the same period last year. The increase mainly related to higher sales.

NKT's operational EBITDA for the first nine months of 2015 amounted to DKK 1,000m, up DKK 152m on the same period last year. Operational EBITDA margin (std. metal prices) was 9.6%, against 8.7% in 2014.

Operational EBITDA (LTM) increased to DKK 1,421m, up slightly from DKK 1,415m at end-June 2015. Operational EBITDA margin (LTM, std. metal prices) increased to 10.3% from 10.2% at end-June 2015.

Positive adjustment of impairment in NKT Cables

In Q2 2015 a preliminary impairment loss including tax effects of DKK 374m was recorded relating to NKT Cables' APAC operations. In Q3 2015, this amount was adjusted by DKK 17m to DKK 357m to reflect the latest assessment.

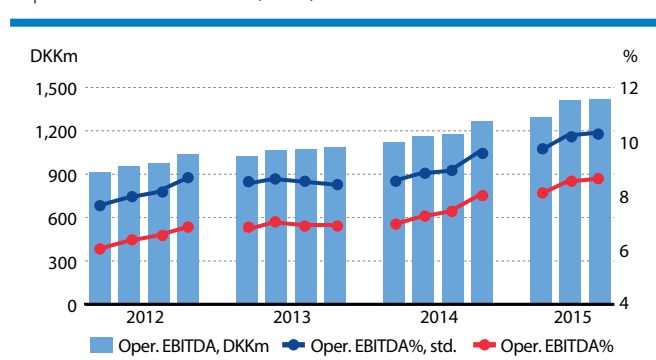
An impairment loss of DKK 4m relating to the strategic review of NKT Cables' cabinets business, cf. page 12, was also recognised in Q3 2015.

Financial items, Group earnings and tax

Net financial items amounted to DKK -26m compared with DKK -21m in Q3 2014. Financial items were positively impacted by lower debt and negatively impacted by currency adjustments. For the first nine months of 2015, financial items amounted to DKK -31m against DKK -73m last year. This development was driven by lower net interest-bearing debt, and by lower interest level.

The tax rate for Q3 2015 was 24% when adjusted for the impairment relating to NKT Cables' APAC operations. The tax rate for 2015 is expected to be approx. 27%, when adjusted both for the above and for the divestment of Photonics Group's Fiber Processing operations.

Operational EBITDA (LTM)



Including the effect of the write-downs, the tax rate is expected to be approx. 85% for 2015.

Increased cash flow from operating activities

Cash flow from operating activities was DKK 266m, up from DKK 129m in Q3 2014, driven mainly by decreased working capital in NKT Cables and changes in non-cast operating items.

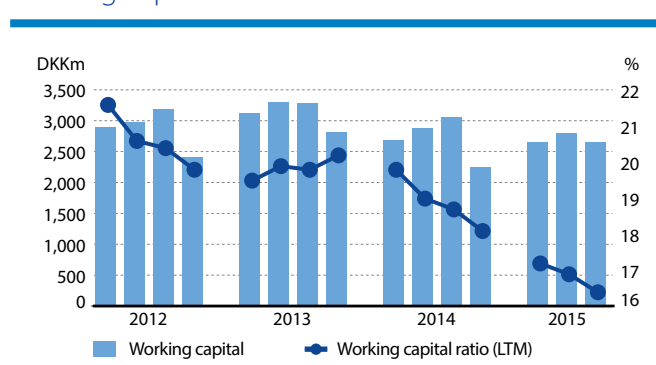
Investments in tangible and intangible fixed assets amounted to DKK -108m compared with DKK -127m in Q3 2014. Cash flow from investing activities in Q3 2015 was impacted by minor Nilfisk acquisitions amounting to DKK -13m and by divestment of Photonics Group's Fiber Processing business amounting to DKK 33m.

Continued improvement in net working capital

Net working capital at end-September 2015 totalled DKK 2,641m. This was a decrease of DKK 408m on the same period last year and was mainly attributable to a reduction of DKK 527m for NKT Cables and an increase of DKK 116m for Nilfisk. The increase for Nilfisk was related to higher revenue and changes in exchange rates.

Working capital ratio (LTM) was 16.4% at end-September 2015, slightly down from 16.9% at end-June 2015, continuing the positive development seen since year-end 2013.

Working capital



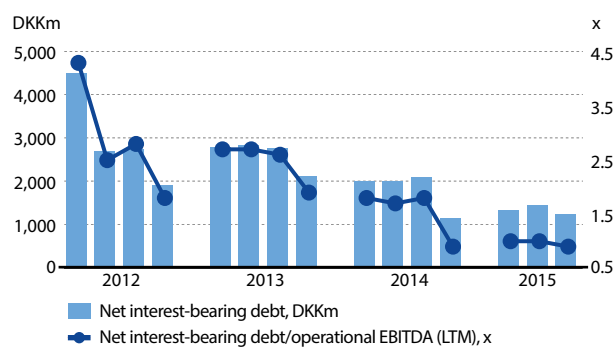
For Nilfisk, net working capital in absolute terms was on par with Q3 2014. Working capital ratio (LTM) was 20.2% at end-September 2015, unchanged since end-June 2015. For NKT Cables, net working capital decreased both in absolute and relative terms, the ratio decreasing to 13.0% at end-September 2015 from 14.0% at end-June 2015. The positive development was driven by improvements in all working capital items.

Strong liquidity reserves assure flexibility

Net interest-bearing debt amounted to DKK 1,248m at end-September 2015, down DKK 190m from end-June 2015. This development was driven by the strong cash flow. The debt level corresponded to 0.9x operational EBITDA (LTM), slightly below the 1.0x at end-June 2015.

At end-September 2015, NKT's total available liquidity reserves were approx. DKK 3.9bn, comprising a cash amount of DKK 0.3bn and undrawn credit facilities of DKK 3.6bn, implying that 69% of the total credit facilities of DKK 5.2bn were undrawn. NKT's policy prioritises committed credit facilities, and these constituted 85% of total credit facilities. No committed credit facilities are subject to financial covenants. The average duration of the portfolio of committed facilities is 3.9 years and no facilities are due to mature before January 2019.

Net interest-bearing debt



Stable equity

Equity amounted to DKK 5,958m at end-September 2015, similar to DKK 5,986 at end-June 2015.

Equity gearing was 21%, a decrease from 24% at end-June 2015, driven by lower net interest-bearing debt. Solvency ratio was 46% and in line with the internal target of minimum 30%.

Updated 2015 outlook

NKT continues to expect organic growth of around 3%. Operational EBITDA is now expected to amount to approx. 1,300m corresponding to operational EBITDA margin (std. metal prices) of around 9.2%. In 2014 operational EBITDA amounted to DKK 1,269m, equivalent to operational EBITDA margin (std. metal prices) of 9.6%.

The expectations for operational EBITDA exclude estimated unchanged one-off costs of approx. DKK 160m related to finalisation of the first phase of the DRIVE programme in NKT Cables.

The updated 2015 outlook is based on the following developments in the business units:

Nilfisk

Expectations of flat organic growth are unchanged. Operational EBITDA margin is now expected to be around 10% against 11.7% realised in 2014. This development is mainly due to higher distribution costs, investments in sales and service and implementation of the Commercial Excellence programme, which are key elements in the Accelerate strategy launched in March 2015.

NKT Cables

Expectations are unchanged with organic growth of approx. 5% and operational EBITDA margin (std. metal prices) around 9.0%.

Photonics Group

Expectations are unchanged with organic growth of around 10% and EBITDA margin at 8-10%.

Outlook 2015

	Original	Updated in Q2	Updated in Q3
NKT			
Organic growth	Up to 3%	~3%	Unchanged
Operational EBITDA (DKKm/%)*	Increase of up to 1%-point (from 9.6%)	Increase of ~0.5%-point (from 9.6%)	DKK ~1,300m (~9.2%)
Nilfisk			
Organic growth	~5%	~0	Unchanged
Operational EBITDA, %	~11.7%	Reduction of ~1%-point (from 11.7%)	~10%
NKT Cables			
Organic growth	~0%	~5%	Unchanged
Operational EBITDA, %*	8.5-9.0%	~9.0%	Unchanged
Photonics Group			
Organic growth	10-20%	~10%	Unchanged
Operational EBITDA, %	8-10%	8-10%	Unchanged

* Std. metal prices

2015 Capital Markets Day

On 23 September 2015 NKT hosted a Capital Markets Day in Copenhagen for approx. 60 financial analysts, institutional investors and the press. NKT Cables' new EXCELLENCE 2020 strategy was launched during the event and updates on the Nilfisk and Photonics Group strategies were presented.



All presentations from the event are available at www.nkt.dk

NKT shares

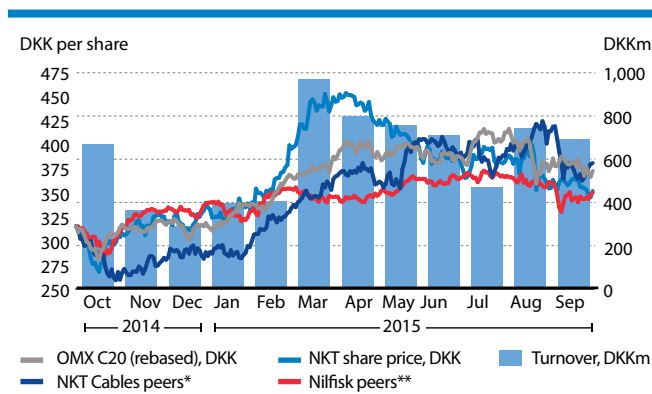
NKT shares are listed under ID code DK0010287663 on Nasdaq Copenhagen and are among the 30 most traded shares.

In Q3 2015, the daily turnover in NKT shares on Nasdaq Copenhagen averaged DKK 29m compared with DKK 20m in Q3 2014. An average of 77,000 NKT shares was traded daily in Q3 2015 compared with 57,000 in Q3 2014. Nasdaq Copenhagen is the main trading market for NKT shares with an estimated 52% of the total traded volume. NKT shares are also traded over-the-counter.

As at 30 September 2015, NKT's share price was DKK 352.00 against DKK 331.50 at 31 December 2014. Including the effect of the dividend payment made in March 2015 this represents an increase of 7% since year-end 2014.

At 30 September 2015, three NKT investors reported shareholdings of more than 5%: ATP (Denmark), Nordea Invest (Luxembourg) and Nordea Funds Oy, Danish branch.

NKT share price and turnover



* NKT Cables peers are: Nexans S.A., Prysmian S.p.A., and General Cable Corp.
 ** Nilfisk peers are: Husqvarna AB, Stanley Black & Decker, Inc., Tennant Company, and the Toro Company.

CHANGE OF PRESENTATION CURRENCY

NKT's Board of Directors has decided to change the currency in which NKT presents its financial results from DKK to EUR. The decision is based on the fact that the Group's main business activities are EUR denominated and that all internal reporting is already presented in EUR. The change will be effective as of the 2015 Annual Report, scheduled for release on 26 February 2016.

FINANCIAL CALENDAR

2016

26 February	2015 Annual Report
3 March	Deadline for receipt of resolutions for the AGM
31 March	Annual General Meeting
12 May	Interim Report, Q1
18 August	Interim Report, Q2
11 November	Interim Report, Q3

2017

1 March	2016 Annual Report
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INVESTOR RELATIONS

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Nilfisk

The SC100 upright scrubber, Nilfisk's first, targets customer segments normally using mop and bucket, such as small cafés, coffee shops and gas stations

Nilfisk realised **organic growth of 3%** in Q3, driven by EMEA and the APAC region, while operational EBITDA margin was below expectations. Roll-out of the **Accelerate strategy** continued with **launch of new initiatives**

Nilfisk recorded overall organic growth of 3% in Q3 2015. EMEA realised organic growth of 4% and APAC 12% based on a strong single order, while the Americas delivered of -3%. Nominal growth was 10%, in addition to organic growth driven by acquisitions and currency effects. Total organic growth for the first nine months of 2015 was flat.

Organic growth

	Q3 2015	Q1-Q3 2015
EMEA	4%	2%
Americas	-3%	-4%
APAC	12%	-4%
Total	3%	0%

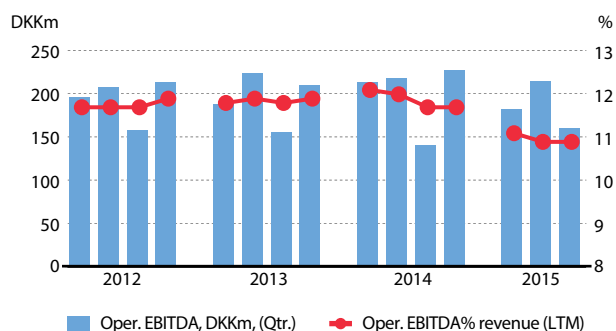
Operational EBITDA margin below expectations

Operational EBITDA amounted to DKK 160m, up from DKK 141m in Q3 2014. The increase was mainly driven by growth in revenue of 10%. Operational EBITDA margin was 9.3% compared with 9.0% in Q3 2014, still impacted by investments in sales and service and higher than normal distribution costs, cf. page 9.

Financial highlights

Amounts in DKKm	Q3		Q1-Q3		Year
	2015	2014	2015	2014	2014
Income statement					
Revenue	1,718	1,559	5,400	5,059	6,836
Operational EBITDA	160	141	556	572	799
EBITDA	160	141	556	669	896
Depreciation and amortisation	-67	-53	-185	-161	-219
Impairment	0	0	0	0	-4
Operational EBIT	93	88	371	411	577
EBIT	93	88	371	508	673
Cash flow					
Cash flow from operating activities	81	153	96	180	564
Cash flow from investing activities, excl. acq./div.	-52	-47	-193	-143	-223
Free cash flow	29	106	-97	37	341
Balance sheet					
Capital employed	3,827	3,439	3,827	3,439	3,283
Working capital	1,486	1,370	1,486	1,370	1,190
Financial ratios and employees					
Gross margin	40.4%	40.9%	41.0%	41.2%	41.1%
Overhead cost ratio	34.3%	34.6%	33.5%	32.7%	32.1%
Operational EBITDA margin	9.3%	9.0%	10.3%	11.3%	11.7%
Organic growth	3%	0%	0%	5%	6%
Return on capital employed (RoCE)	14.8%	17.4%	14.8%	17.4%	17.6%
Number of employees, end of period	5,419	5,404	5,419	5,404	5,420

Operational EBITDA



Gross margin slightly lower

Gross margin was 40.4%, down 0.5%-point on Q3 2014 and the decrease was mainly due to changes in sales mix. Gross margin for the first nine months of 2015 was 41.0% and stable compared with the same period last year.

Overhead cost ratio was 34.3%, a decrease of 0.3%-point on Q3 2015 driven by revenue growth. Overhead cost ratio for the first nine months of 2015 was 33.5% against 32.7% in the same period last year and impacted by continued investments in sales and service, higher distribution costs and the delivery issues emerging in Q1 2015.

EMEA

The EMEA region (Europe, Middle East and Africa) had a satisfactory Q3 with organic growth of 4%. For the first nine months of 2015 organic growth was 2%. The positive development in Q3 was attributable to both mature and emerging markets. The strategic focus on developing the mid-market was accelerated by successful product launches and sales initiatives in several countries. The roll-out of the Commercial Excellence programme in Denmark and Benelux included recruitment of additional sales people and service technicians.

AMERICAS

The Americas realised organic growth of -3% in Q3, and growth for the first nine months was -4%. In Q3, positive organic growth was achieved in several segments and markets but was offset by lower sales through dealers in the US.

In the US, the implementation of Commercial Excellence and the new CRM and service IT systems continued, also leading to an increase in sales and service staff.

APAC

In the Asia/Pacific region, overall organic growth for the first nine months of 2015 was -4%, which was below expectations. Q3 organic growth was 12%, primarily due to a strong single order for road sweepers from China. The outdoor business performed as expected, while the commercial segments had weaker performances.

Positive trends were recorded in the mid-market and in China specific measures were taken to further accelerate growth in that particular segment. Furthermore, a change of General Manager in China is taking place to support future growth.

PRODUCTS

In Q3, Nilfisk launched four new products and product updates, comprising two floorcare units, one vacuum cleaner and one high-pressure washer. In addition, the Nilfisk Park Ranger 2150, an outdoor multifunctional machine, celebrated its 20th anniversary and was re-launched in a new and updated version.

ACCELERATE STRATEGY - KEY ACTIVITIES

Roll-out of the Accelerate strategy progressed as planned with the launch of new initiatives and continued investments in sales and service.

New tools supporting Commercial Excellence

More tools were launched in a number of sales companies to support processes introduced in the Commercial Excellence programme to increase sales efficiency and drive growth. The tools comprise incentive plans and governance models, such as lead generation, customer pipeline and visits to drive sales behaviour and performance. In several countries this has led to a high sales staff turnover with temporary negative impact on revenue.

Significant effects of focused sales approach

An evaluation of the initial implementation of the Commercial Excellence programme has concluded that three key commercial levers are driving growth: customer prioritisation, cross-selling



NILFISK VP600 PRIZE-WINNING COMMERCIAL VACUUM CLEANER

At the CMS 2015 trade show in Berlin the Nilfisk VP600 commercial vacuum cleaner won the Purus design award in the prestigious Machinery category. This was the second consecutive CMS exhibition to honour a commercial vacuum cleaner from Nilfisk. The Purus award is given not only for design but also for the functionality and innovation level of the products.

opportunities and service penetration. The programme was first introduced in Germany where a high staff turnover and negative impact on sales were experienced in the beginning and where positive effects are now seen. A focused sales approach has led to significant growth from new, high-priority customers, supported by a monthly average of more than 200 customer leads and a more than 300% increase in signed service contracts. The Commercial

Excellence programme now covers markets representing more than 50% of revenue and similar positive long-term effects in other markets are expected.

Re-branding of Nilfisk-ALTO

Nilfisk is implementing a brand consolidation in support of a more focused global marketing approach. In Q3, preparations for re-branding the Nilfisk-ALTO product line to Nilfisk progressed as planned. The name change will be effective January 2016 and will unify the extensive portfolio of cleaning solutions for both professional and consumer businesses under a single, strong global brand.

Supply chain performance back on track

The supply chain performance recovered strongly in Q3 with an on-time delivery, both exceeding the level at Q3 2014 and prior to the temporary delivery issues in Q1 2015 caused by changes in processes and systems at the European Distribution Center in Denmark. The supply chain transformation programme, focused on enhancing the customer experience through fast and seamless delivery, continued according to plan. Due to the initiatives taken to restore supply chain performance and positive customer experience, distribution cost remained above normal level.

Employee satisfaction above industry average

Nilfisk completed its annual employee engagement survey, recording a global engagement index rating of 72, which is above average for comparable global companies. Based on the global results, actions will be initiated to support organisational development and an agile and commercial mindset as the foundation for the Accelerate strategy.

US acquisition opens up new market

With the overlying strategic ambition to gain global market leadership, Nilfisk continued to play an active part in the consolidation of the cleaning equipment industry. After balance sheet date, Nilfisk acquired US-based Hydro Tek Inc., a leading manufacturer of hot water high-pressure washers with 2014 revenue of USD 12m. Effective 1 November 2015, the acquisition opens a new market for Nilfisk within commercial high-pressure cleaning equipment in North America, a market where the company has not yet been present.

NKT Cables

A barge unloads offshore cables at NKT Cables' Logistics Centre at Rotterdam, prior to loading onto a cable laying vessel

Financial performance in Q3 2015 was impacted by lower revenue due to timing of offshore cable production. The **EXCELLENCE 2020 strategy** was **launched** with a target of RoCE >15%

Organic growth for NKT Cables in Q3 2015 was -12%. This decrease was driven by the Projects business, which as previously announced experienced a production transition from the finalisation of one major offshore project to the start-up of others, including the Race Bank order. Organic growth was 10% for Products and -53% for the APAC region. Total organic growth for the first nine months of 2015 was 5%.

Organic growth

	Q3 2015	Q1-Q3 2015
Projects	-32%	21%
Products	10%	4%
APAC	-53%	-38%
Total	-12%	5%

Operational EBITDA impacted by lower revenue

Operational EBITDA amounted to DKK 109m, down from DKK 134m in Q3 2014. The decrease was driven by lower revenue in both the Projects business and APAC. Operational EBITDA for the first nine months of 2015 amounted to DKK 460m, up from DKK 299m in

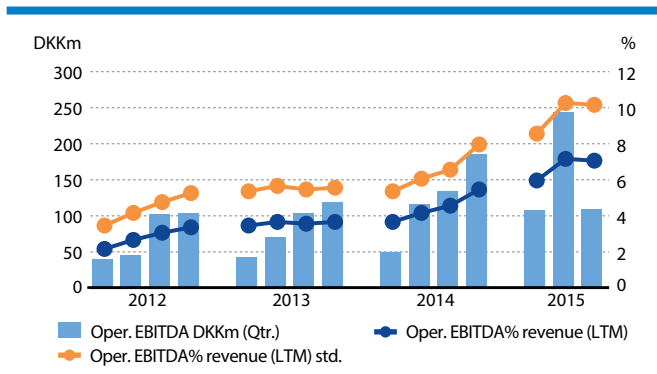
Financial highlights

Amounts in DKKm	Q3		Q1-Q3		Year
	2015	2014	2015	2014	2014
Income statement					
Revenue	2,102	2,322	6,928	6,583	8,738
Revenue, std. metal prices	1,470	1,657	4,820	4,541	6,055
Operational EBITDA	109	134	460	299	484
EBITDA	73	90	352	98	179
Depreciation and amortisation	-74	-70	-224	-219	-296
Impairment	7	0	-279	0	-12
Operational EBIT	35	64	236	80	179
EBIT	6	20	-151	-121	-129
Cash flow					
Cash flow from operating activities	177	-36	264	216	955
Cash flow from investment	-43	-70	-88	-167	-205
Free cash flow	134	-106	176	49	750
Balance sheet					
Capital employed	3,260	4,447	3,260	4,447	3,661
Working capital	1,080	1,607	1,080	1,607	967
Financial ratios and employees					
Gross margin, std. metal prices	39.5%	32.1%	40.3%	37.2%	39.3%
Operational overhead cost ratio, std. metal prices	33.3%	28.4%	32.4%	32.2%	34.1%
Operational EBITDA margin, std. metal prices	7.4%	8.2%	9.5%	6.6%	8.0%
Organic growth	-12%	1%	5%	-2%	-5%
Return on capital employed (RoCE), LTM	9.0%	2.8%	9.0%	2.8%	4.2%
Number of employees, end of period	3,243	3,334	3,243	3,334	3,211

the same period last year with continued positive impact from the DRIVE efficiency improvement programme.

Operational EBITDA margin (std. metal prices) was 7.4% against 8.2% realised in Q3 2014. Operational EBITDA margin (LTM) decreased by 0.1%-point on end-June 2015 to 10.2% at end-September 2015.

Operational EBITDA



EBITDA amounted to DKK 73m, a decrease from DKK 90m in Q3 2014. One-off costs amounted to DKK 36m and related to DRIVE. EBITDA for the first nine months of 2015 amounted to DKK 352m against DKK 98m for the same period last year.

Operational EBIT amounted to DKK 35m, down from DKK 64m in Q3 2014. Operational EBIT was adjusted for impairment of DKK -7m, which consisted of DKK 4m relating to the cabinets business and DKK -11m relating to reassessment of the impairment of the APAC operations initially recorded in Q2 2015.

Working capital improved significantly by DKK 527m

Working capital at end-September was DKK 1,080m, down by DKK 527m from end-September 2014. Selected initiatives have been implemented over the past year to further improve working capital. Accordingly, working capital decreased against end-June 2015 by DKK 153m and working capital ratio (LTM) was 13.0%, down from 14.0% at end-June 2015 and 16.8% at end-2014.

NKT Cables Group Management strengthened

The NKT Cables Group Management team has been strengthened as of 1 October 2015 by two appointments to support the company's EXCELLENCE 2020 strategy. Roland M. Andersen was appointed Executive Vice President & CFO and Lika Thiesen was appointed Executive Vice President & CHRO. Roland M. Andersen brings

extensive experience from leading Nordic companies in areas such as turnaround and restructuring processes as well as private equity. Lika Thiesen holds strong experience with implementing global HR strategies, including talent and performance management, which are some of key elements in one of the defined must-win-battles being part of EXCELLENCE 2020, cf. page 17. NKT Cables Group Management now comprises five members.

DRIVE

The implementation of the DRIVE programme continued as planned. At end-September, 46 out of a total of 111 savings initiatives had been completed, while the remaining 65 are being implemented. Total savings amounted to DKK 111m in Q3 2015, and to DKK 308m for the first nine months of 2015. During Q3 2015, 26 full-time employees left NKT Cables, bringing the total FTE reduction related to DRIVE to 345.

DRIVE phase 1 impact

	Cost improvements	FTE reductions	One-off costs	Capex
Q3 realised	DKK 111m	26 FTE	DKK 36m	DKK 0m
Year to date	DKK 308m	74 FTE	DKK 100m	DKK 6m
Project to date	DKK 425m (run rate)	345 FTE	DKK 300m	DKK 13m
Full potential (from 2017)	DKK ~450m	400-450 FTE	DKK ~360m	DKK ~50m

To support the strategic focus on core businesses, NKT Cables reviews the future set-up of the cabinet production activities, which fall within the 'Specialties' business line. The cabinets comprise house service boxes and cable distribution cabinets for low-voltage applications. Production is located in Nordenham, Germany, where other cable accessories are also manufactured.

As reported in the Q2 2015 Interim Report, the first phase of DRIVE is approaching completion, with the prospect of a run-rate saving effect in 2015 close to the full potential of DKK 450m. Reporting of DRIVE phase 1 will therefore cease at year-end 2015. Reporting on the execution of the EXCELLENCE 2020 strategy, which includes the roadmap of the originally defined DRIVE phases 2 and 3, will be initiated with effect from 2016.

PROJECTS

The Projects business realised organic growth of -32% in Q3, while organic growth for the first nine months of 2015 was 21%. Direct quarter-on-quarter comparison of organic growth can be somewhat volatile as the level of operating activity varies according to the type of project (supply contract or turnkey contract), the cable production cycle, and the overall product portfolio. As announced in the 2014 Annual Report and the subsequent 2015 Interim Reports, lower activity was expected and recorded in Q3 2015 due to the timing of the finalisation of major offshore orders and the start-up of others, including the Race Bank project. In general, the current offshore project portfolio is characterised by a lower risk profile and consequently lower margins.

Revenue for the first nine months of 2015, and for Q1 particularly, was positively impacted by modification of the method used to determine the completion stage of a project in the financial statements. The modification, which ensures that actual progress on projects is more accurately reflected in revenue and earnings, is not expected to materially impact revenue or EBITDA for full-year 2015.

Order worth DKK 400m for Galloper offshore project

In October 2015, NKT Cables was awarded the order for delivery and installation of the export cable system for the Galloper offshore wind farm in a consortium with VBMS, cf. Company Announcement No. 19. For NKT Cables the contract value will be DKK 400m in std. metal prices. The contract comprises delivery of 94 km of 132 kV high-voltage offshore export cable to be manufactured in Cologne, Germany. The cable will be delivered ready for installation in two phases, late 2016 and 2017, respectively. The Galloper offshore wind farm is to be sited in the Thames estuary, approx. 27 km off the coast of Suffolk, England.

Anholt wind farm incident

As mentioned in the Interim Reports for Q1 and Q2 2015, a failure occurred in the high-voltage submarine cable supplied by NKT Cables, which connects the Anholt offshore wind farm in Denmark to the main grid. NKT Cables has remanufactured a minor section of the cable as a preventive measure. The reproduced part of the cable was delivered to Energinet.dk for installation during late October and November. Provision for costs related to this repair work was made in the financial statements for Q1 2015.

Satisfactory order backlog

Based on the current order backlog, NKT Cables have secured confirmed orders for high-voltage offshore cables well into 2016. The

pipeline of potential new projects remains at a satisfactory level and the company is currently participating in a number of tenders.

Competition in the high-voltage onshore cable market remains intense with continued significant pressure on prices.

PRODUCTS

The Products business recorded organic growth of 10% in Q3 and 4% for the first nine months of 2015. The positive Q3 development was primarily driven by Central Europe due to healthy market demand.

The level of activity in the wholesale market was unchanged from the previous quarters of 2015. Focus continued on commercial excellence, one of the key elements of NKT Cables' EXCELLENCE 2020 strategy. During Q3 2015 this resulted in further optimisation of product and sales mix in selected markets.

APAC

Organic growth for the APAC region was -53% in Q3 and -38% for the first nine months of 2015. This development was driven by reduced revenue in railway, a market where prices remain very low. In the cables segment, increased sales of high-voltage cables, which was mainly attributable to a single large order, was offset by declining revenue from medium-voltage cables.

The Chinese market continued to be influenced by significant overcapacity across most segments and despite sound investments activity in infrastructure projects, pricing is generally very competitive. A stricter threshold has been enforced for bidding for orders with very little or no earnings potential. Despite the overall negative development, overdue receivables balances were significantly reduced in Q3 2015. Overdue balances do, however, remain a challenge for NKT Cables.

NKT Cables EXCELLENCE 2020 strategy



excellence ²⁰²⁰





VISION:

“ By driving ‘excellence’ we will be the best power cable company by 2020 in the eyes of our customers and our people ”

EXCELLENCE 2020

In September, NKT Cables launched its EXCELLENCE 2020 strategy focused on obtaining excellence with the aim of increasing profitability and accelerating targeted growth. The strategy features overall must-win battles to meet the ambitions set out below, supported by a number of initiatives for each business segment.

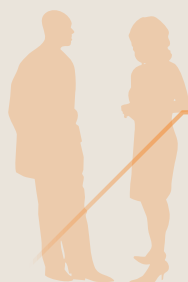
Strategic targets

Overall, NKT Cables tracks its ambition of becoming the best in the eyes of its shareholders, customers and employees in terms of:

- Realising RoCE >15%
- Becoming customers' preferred choice
- Obtaining an employee trust index of >80%

The long-term financial target of RoCE >15% is expected to position NKT Cables on par with top industry performance and builds on profitability improvement achieved since the launch of the DRIVE efficiency improvement programme at end-2012. Furthermore, NKT Cables strives to become customers' preferred choice based on offering excellent expertise as well as superior products and solutions. This target is strongly supported by the aim of attracting the best employees in the industry and being an attractive workplace with annually measured employee satisfaction well above the industry average.

EXCELLENCE 2020 builds on the foundation already established by the DRIVE efficiency improvement programme, initially a three-phased concept designed to reduce costs, strengthen competitiveness and increase value creation. With the first phase of DRIVE focusing on cost savings already well on track, the coming strategy period will centre on increasing profitability and accelerating growth.



EXCELLENCE 2020 ADDRESSES THE KEY TRENDS SHAPING THE INDUSTRY:

NKT Cables holds strong market positions

NKT Cables has a strong market position in several businesses. In the building wire and low- and medium voltage cables segments NKT Cables is a leading player in the Nordic region and a significant manufacturer in Central Europe. Furthermore, the company is global market leader in the catenary railway business and an acknowledged player in the offshore wind market with a state-of-the-art plant in Cologne that has the option of enlarging capacity by up to 45% if warranted by market demand.

Cable market in transformation

NKT Cables operates in a global market characterised by constant transformation that is changing the traditional rules of business operations and the competitive landscape. This shift includes increased cost pressure and competition, demand for and use of new technologies as well as changing market and customer developments.

1 Slow growth in traditional core business

2 Decreasing potential to differentiate

3 Harsh outlook for utilities

4 New material technologies

5 Wholesaler consolidation

6 Technology focus by big players

Must-win battles defined with aim to become best in class

NKT Cables seeks to meet the market challenges and position itself for future growth and profitability through its new strategy. Four cross-organisation must-win battles have been defined and are considered paramount to realise the ambition of becoming the best-in-class cable company:



1. Safety, people and organisation

Improved working environment, an agile, engaged workforce, a leaner organisation and excellent management and leadership skills



2. Operational and commercial excellence

Strive for leaner and more efficient operations by implementing e.g. lean production and supporting functions, obtain best-in-class sales capabilities, review and improve product offerings



3. Material and product development

Development based on customer needs, e.g. proactive and systematic portfolio management, and differentiation from competitors, e.g. in use of compound material

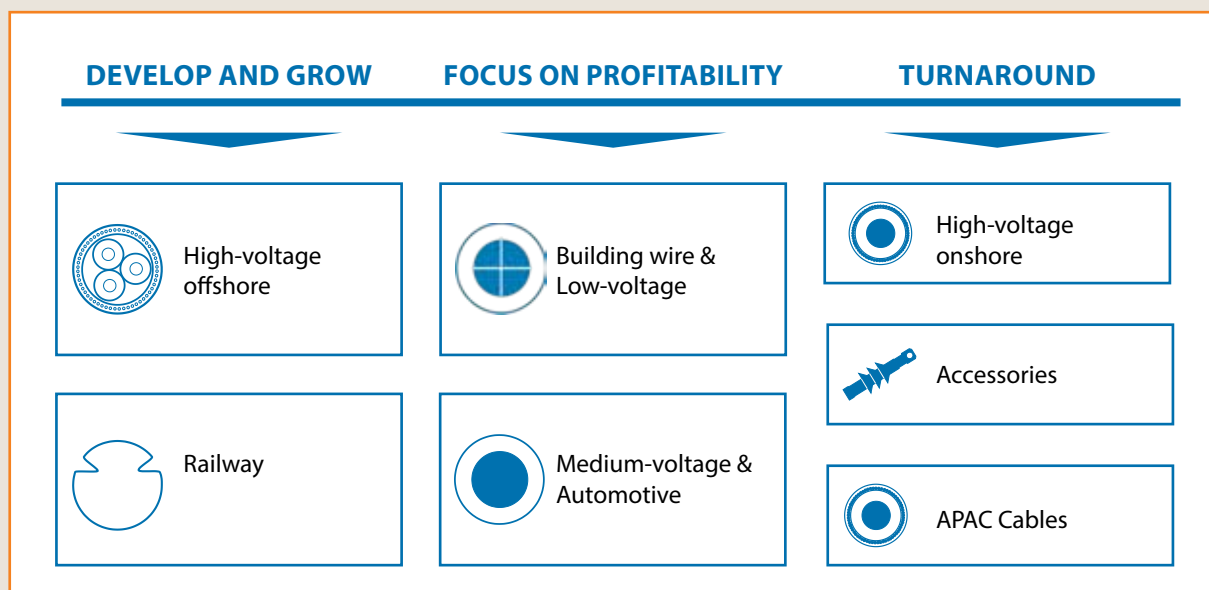


4. Digitalisation

Optimisation of internal production processes and customer service interfaces

Initiatives to streamline business segments

EXCELLENCE 2020 includes a detailed plan for each business segment. The magnitude, scope and development potential of each segment differ. Three overall directions have therefore been defined:



Photonics Group

Using Photonics Group's supercontinuum lasers, researchers can diagnose a range of diseases by making high resolution scans of the eye

Photonics Group realised **significant organic growth of 31%**, which impacted EBITDA positively. **Order intake** remained **high** and the divestment of Fiber Processing was completed

Photonics Group recorded organic growth of 31% for Q3 2015, driven by positive development in all segments. The Imaging and Sensing segments achieved organic growth of 31% and 40%, respectively. Fiber Processing operations were divested with effect from 1 September 2015, and achieved 7% organic growth in the first two months of Q3. Overall, organic growth for the first nine months of 2015 was 4%.

Organic growth

	Q3 2015	Q1-Q3 2015
Imaging	31%	18%
Sensing	40%	-7%
Fiber Processing*	7%	-5%
Total	31%	4%

* Divested effective 1 September 2015

Financial highlights

Amounts in DKKm	Q3		Q1-Q3		Year
	2015	2014	2015	2014	2014
Income statement					
Revenue	81	65	208	197	290
EBITDA	14	1	5	-1	21
Depreciation and amortisation	-8	-6	-20	-16	-22
Impairment	0	0	-19	-4	-4
Operational EBIT	6	-5	-15	-21	-5
EBIT	6	-5	-34	-21	-5
Cash flow					
Cash flow from operating activities	-10	-4	-6	-12	13
Cash flow from investing activities excl. acq./div.	-6	-6	-16	-17	-24
Free cash flow	-16	-10	-22	-29	-11
Balance sheet					
Capital employed	156	208	156	208	201
Working capital	71	96	71	96	89
Financial ratios and employees					
EBITDA margin	16.5%	1.7%	2.3%	neg.	7.2%
Organic growth	31%	4%	4%	11%	9%
Number of employees, end of period	174	205	174	205	209

Order intake and backlog remained high

Order intake remained high and increased by 11% on Q3 2014 and by 21% on the first nine months of 2014 when the divestment of Fiber Processing and the timing of a significant, long-term OEM order in 2nd half 2014 are disregarded. The backlog at end-September 2015 was up by 13% on end-September 2014.

Earnings positively impacted by revenue increase

EBITDA amounted to DKK 14m compared with DKK 1m in Q3 2014, positively impacted by higher revenue. EBITDA for the first nine months of 2015 amounted to DKK 5m and was impacted by DKK -3m for severance relating to the previously reported change in management, cf. Company Announcement No. 13, 2015.

EBIT for the first nine months of 2015 was impacted by DKK -19m due to writedown of goodwill related to the divestment of the Fiber Processing operations.

Free cash flow was DKK -16m in Q3 2015 excluding the divestment of Fiber Processing and against DKK -10m in Q3 2014.

Photonics Group CEO took up position

Basil Garabet, new CEO of Photonics Group, took up his position 1 July 2015. Basil Garabet and the Photonics Group's leadership team will support the strategy of achieving commercial scale within the Imaging and Sensing segments.

Fiber Processing operations divested

As announced in the Q2 2015 Interim Report, a divestment agreement for the Fiber Processing business was signed with Thorlabs, a US-based manufacturer of integrated photonics products, in mid-August 2015. The divestment became effective on 1 September 2015 and comprised all operations and employees.

IMAGING

Imaging realised organic growth of 31%, partly due to increased revenue from paid product development for significant potential OEM customers. Deliveries continued on three major R&D contracts awarded earlier in 2015 in the fields of medical instrumentation and industrial metrology in the semiconductor industry.

Sales of Photonic Crystal Fiber products maintained momentum with a significant new order highlighting Photonics Group's unique technologies. Further development on a potential large OEM contract is ongoing with direct funding by the potential customer, and similar opportunities are in the pipeline within both industrial and medical material processing.

In Q3, Photonics Group continued focusing on the development of more complete solutions for end-customers, consistent with the strategic ambition of gaining further commercial scale.

SENSING

Sensing achieved organic growth of 40%. This was mainly due to good performance by the Koheras™ product line, which is integrated in various energy and security monitoring systems, and by the DTS segment (Distributed Temperature Systems). However, DTS continued to be affected by the slowdown in the oil and gas industry.

Group Management's statement

The Board of Directors and the Executive Management Board have today considered and adopted the Interim Report of NKT Holding A/S for the period 1 January - 30 September 2015.

The Interim Report, which has not been audited or reviewed by the company auditor, has been prepared in accordance with IAS 34 'Interim Financial Reporting', as approved by the EU, and Danish disclosure requirements for interim reporting by listed companies.

In our opinion the Interim Report gives a true and fair view of the Group's assets, liabilities and financial position at 30 September 2015 and the results of the Group's activities and cash flow for the period 1 January - 30 September 2015.

We also find that the Management's review provides a fair statement of developments in the activities and financial situation of the Group, financial results for the period, the general financial position of the Group, and a description of major risks and elements of uncertainty faced by the Group.

Brøndby, 12 November 2015

Executive Management Board

Michael Hedegaard Lyng, *Group Executive Director*

Board of Directors

Jens Due Olsen, *Chairman*

Kristian Siem, *Deputy Chairman*

Niels-Henrik Dreesen

René Engel Kristiansen

Jens Maaløe

Gitte Toft Nielsen

Kurt Bligaard Pedersen

Jutta af Rosenborg

Lars Sandahl Sørensen

Income statement

Amounts in DKKm	Q3 2015	Q3 2014	Q1-Q3 2015	Q1-Q3 2014	Year 2014
Revenue	3,900	3,946	12,535	11,839	15,863
Earnings before interest, tax, depreciation and amortisation (EBITDA)	240	226	892	744	1,061
Depreciation and impairment of property, plant and equipment	-87	-86	-543	-264	-365
Amortisation and impairment of intangible assets	-52	-43	-182	-136	-191
Earnings before interest and tax (EBIT)	101	97	167	344	505
Financial items, net	-26	-21	-31	-73	-99
Earnings before tax (EBT)	75	76	136	271	406
Tax	-3	-16	-179	-77	-126
Net Profit	72	60	-43	194	280
To be distributed thus:					
Profit attributable to equity holders of NKT Holding A/S	72	60	-44	193	280
Profit attributable to non-controlling interest	0	0	1	1	0
	72	60	-43	194	280
Basic earnings, DKK per outstanding share (EPS)	3.0	2.5	-1.8	8.1	11.7
Diluted earnings, DKK per share (EPS-D)	3.0	2.5	-1.8	8.0	11.7

Cash flow

Amounts in DKKm	Q3 2015	Q3 2014	Q1-Q3 2015	Q1-Q3 2014	Year 2014
Earnings before interest, tax, depreciation and amortisation (EBITDA)	240	226	892	744	1,061
Financial items, net	-26	-21	-31	-73	-99
Changes in provisions, tax and non-cash operating items, profit on sales of non-current assets, etc.	-9	-60	-33	-127	-139
Changes in working capital	61	-16	-427	-107	760
Cash flow from operating activities	266	129	401	437	1,583
Acquisition of business	-13	0	-130	-22	-44
Divestment of business	33	0	33	108	126
Investments in property, plant and equipment	-58	-73	-158	-175	-243
Disposal of property, plant and equipment	7	3	14	6	12
Intangible assets and other investments, net	-50	-54	-153	-159	-221
Cash flow from investing activities	-81	-124	-394	-242	-370
Free cash flow	185	5	7	195	1,213
Changes in non-current loans from credit institutions	-359	151	169	11	-815
Changes in current loans from credit institutions	-10	-169	-279	-216	-345
Dividends paid	0	0	-97	-84	-84
Cash from exercise of warrants, etc.	0	0	85	1	0
Cash flow from financing activities	-369	-18	-122	-288	-1,244
Net cash flow	-184	-13	-115	-93	-31
Cash at bank and in hand at the beginning of the period	477	294	374	376	376
Currency adjustments	-12	27	22	25	29
Net cash flow	-184	-13	-115	-93	-31
Cash at bank and in hand at the end of the period	281	308	281	308	374

Balance sheet

Amounts in DKKm	30 September 2015	30 September 2014	31 December 2014
Assets			
Intangible assets	2,381	2,132	2,175
Property, plant and equipment	2,696	3,075	3,035
Other non-current assets	668	800	759
Total non-current assets	5,745	6,007	5,969
Inventories	2,831	2,891	2,612
Receivables and income tax	4,075	4,226	3,383
Cash at bank and in hand	281	308	374
Total current assets	7,187	7,425	6,369
Total assets	12,932	13,432	12,338
Equity and liabilities			
Equity attributable to equity holders of NKT Holding A/S	5,951	5,913	5,969
Non-controlling interest	7	6	6
Total equity	5,958	5,919	5,975
Deferred tax	303	379	333
Pension liabilities	440	343	439
Provisions	146	69	101
Interest-bearing loans and borrowings	1,507	2,135	1,320
Total non-current liabilities	2,396	2,926	2,193
Interest-bearing loans and borrowings	97	360	268
Trade payables and other liabilities	4,481	4,227	3,902
Total current liabilities	4,578	4,587	4,170
Total liabilities	6,974	7,513	6,363
Total equity and liabilities	12,932	13,432	12,338

Comprehensive income and equity

Amounts in DKKm	Q3 2015	Q3 2014	Q1-Q3 2015	Q1-Q3 2014	Year 2014
Comprehensive income					
Net profit	72	60	-43	194	280
Other comprehensive income:					
<i>Items that may not be reclassified to income statement:</i>					
Actuarial gains/(losses) on defined benefit pension plans	0	0	0	0	-68
<i>Items that may be reclassified to income statement:</i>					
Currency adjustment of foreign subsidiaries and value adjustment of hedging instruments, etc.	-101	168	36	133	171
Total comprehensive income for the period	-29	228	-7	327	383
Statement of changes in equity					
Group equity, 1 January			5,975	5,674	5,674
Total comprehensive income for the period			-7	327	383
Share-based payment			2	1	2
Cash from exercise of share warrants			85	1	0
Dividend adopted at annual general meeting			-97	-84	-84
Group equity at the end of the period			5,958	5,919	5,975

Notes 1-3

1 - ACCOUNTING POLICIES, ACCOUNTING ESTIMATES, AND RISKS, ETC.

The Interim Report is presented in accordance with IAS 34 'Interim Financial Reporting', which has been approved by the EU, and Danish disclosure requirements for interim reports for listed companies.

The accounting policies are unchanged in relation to the 2014 Annual Report, to which reference should be made. The 2014 Annual Report contains the full text of the accounting policies.

NKT has implemented the standards and interpretations that become effective for 2015. The implementation of standards and interpretations has not influenced recognition and measurement in 2015 or is expected to influence future financial years.

Regarding accounting estimates, please refer to Note 1.1 on page 59 of the 2014 Annual Report. Regarding risks, please refer to Note 6.6 on page 92 of the 2014 Annual Report and the information contained in the section on risk management on page 38 and page 24, 32 and 37 of the Annual Report.

On 2 April 2014 NKT received a fine of DKK 29m following the investigation conducted by the European Commission into alleged price-fixing activities in the power cables industry; cf. Company Announcement No. 8 2014. By defining NKT as a 'fringe player' - as the only European manufacturer - the European Commission explicitly establishes that the role of NKT was substantially limited.

This is further emphasised by the fact that NKT was the only European manufacturer to receive a 10% reduction on the fine amount. While the European Commission has assessed that NKT's role is substantially limited and the fine is considerably smaller than those imposed on the other cable manufacturers, NKT disagrees with the Commission's decision and has therefore lodged an appeal. As a consequence of the Commission's decision, NKT and other power cables producers face exposure to claims for damages in proceedings brought by customers or other third parties, including two claims that have been filed by respectively National Grid and Scottish Power in the UK. In line with its appeal against the Commission decision, NKT contests any civil damages claim that is based on this Commission decision.

According to the regulation for financial statements preparation the Group Management is required to determine whether the interim statement can be presented on a 'going concern' basis. Based on outlook estimates, including examination of the latest 'forecast 2015', and future cash flow expectations, existence of credit facilities, etc., it is the opinion of the Group Management that there are no factors giving rise to doubt as to whether NKT can continue operating for at least 12 months from the balance sheet date. Information concerning Group cash resources and expectations for 2015 are included in the Management's review.

Notes

2 - SEGMENT REPORTING

Amounts in DKKm	Q3 2015	Q3 2014	Q1-Q3 2015	Q1-Q3 2014	Year 2014
Revenue					
Nilfisk	1,718	1,559	5,400	5,059	6,836
NKT Cables, revenue in market prices	2,102	2,322	6,928	6,583	8,738
Photonics Group	81	65	208	197	290
Parent company, etc. ¹⁾	-1	0	-1	0	0
Elimination of transactions between segments	0	0	0	0	-1
NKT Group revenue in market prices	3,900	3,946	12,535	11,839	15,863
<i>NKT Cables, revenue in std. metal prices</i>	<i>1,470</i>	<i>1,657</i>	<i>4,820</i>	<i>4,541</i>	<i>6,055</i>
<i>NKT Group, revenue in std. metal prices</i>	3,268	3,281	10,427	9,797	13,180
Operational EBITDA					
Nilfisk	160	141	556	572	799
NKT Cables	109	134	460	299	484
Photonics Group	14	1	5	-1	21
Parent company, etc. ¹⁾	-7	-6	-21	-22	-35
Group operational EBITDA	276	270	1,000	848	1,269
Earnings, EBITDA					
Nilfisk	160	141	556	669	896
NKT Cables	73	90	352	98	179
Photonics Group	14	1	5	-1	21
Parent company, etc. ¹⁾	-7	-6	-21	-22	-35
Group EBITDA	240	226	892	744	1,061
Segment profit, EBIT					
Nilfisk	93	88	371	508	673
NKT Cables	6	20	-151	-121	-129
Photonics Group	6	-5	-34	-21	-5
Parent company, etc. ¹⁾	-4	-6	-19	-22	-34
Group EBIT	101	97	167	344	505
Capital Employed					
Nilfisk			3,827	3,439	3,283
NKT Cables			3,260	4,447	3,661
Photonics Group			156	208	201
Parent company, etc. ¹⁾			-37	-56	-35
Group Capital Employed			7,206	8,038	7,110

¹⁾ The segment comprises the parent company and entities of less significance with similar economic characteristics.

Notes

3 - ACQUISITION AND DIVESTMENT OF BUSINESSES

Nilfisk continued to play an active part in the consolidation of the cleaning equipment industry and completed several acquisitions. In APAC, Nilfisk acquired Kerrick, based Auckland, New Zealand and a specialist in commercial heavy-duty and industrial cleaning equipment with 10 branches in New Zealand and Australia. Effective at 1 July 2015, the Kerrick acquisition enlarges Nilfisk's presence within sales and repair and supplements the acquisition of Smithson Equipment, a significant distributor of large cleaning equipment in the Queensland, Australia, market. The latter transaction was mentioned in NKT's Interim Report Q1 2015 and was effective at 1 May 2015.

Effective at 2 June 2015, Nilfisk acquired Contractor, also known as Floor Cleaning Machines Ltd., a leading UK provider of repair and maintenance services. Based in Manchester, Contractor primarily serves contract cleaners and retail customers, and is among the UK market leaders by virtue of its unique business model and service concept.

Total purchase consideration for the three acquisitions mentioned above is DKK 207m. Goodwill and other intangible assets is an amount of approximately DKK 167m. Final purchase price allocation is not yet finalised. The effect on the Group's revenue and income realised and proforma for 12 months is not material for 2015.

Effective at 1 November 2015, Nilfisk acquired US-based Hydro Tek Systems Inc., a leading manufacturer of high-pressure washers. The effect on the Group's revenue and income realised and proforma for 12 months is not material for 2015.

As announced in the Q2 2015 Interim Report, a divestment agreement for the Fiber Processing business in Photonics Group was signed. The divestment became effective on 1 September 2015 and comprised all operations and employees. The effect on the Group's revenue and income is not material.

4 - RECOGNITION OF ONE-OFF IMPAIRMENT LOSS

Amounts in DKKm	Q3 2015	Q3 2014	Q1-Q3 2015	Q1-Q3 2014	Year 2014
NKT Cables:					
Impairment of goodwill	0		9		
Impairment of other non-current intangible assets	-2		2		
Impairment of non-current tangible assets	-5		268		
Impairment of non-current tax asset	-6		82		
NKT Cables total impairment loss	-13	0	361	0	0
Photonics Group (Vytran):					
Impairment of Goodwill	0		19		
NKT Group total impairment loss	-13	0	380	0	0

In accordance with the provisions of IAS 36, non-current assets in NKT Cables' APAC operations are written down to the estimated fair value less cost to sell, equal to around 15% of the carrying amount of the plant, property and equipment. No active market for these assets exist and the fair value is based upon managements judgements and assumptions and are by their nature associated with uncertainty. In Q3 2015 an impairment of DKK 4m related to NKT Cables' Cabinets business and DKK -17m regulation from the impairment of NKT Cables APAC operations was realised. Please refer to page 12 and page 13 for further details.

Impairment loss has not impacted operational EBITDA and operational EBIT.

5 - EXPLANATORY COMMENTS TO FINANCIAL HIGHLIGHTS

Items below refer to the Financial Highlights contained on page 2.

1. **Revenue in std. metal prices** - Revenue in std. metal prices for copper and aluminium fixed at 1,550 EUR/tonne and 1,350 EUR/tonne, respectively.
2. **Operational earnings before interest, tax, depreciation and amortisation (Oper. EBITDA)** - Earnings before interest, tax, depreciation and amortisation (EBITDA) adjusted for one-off items.
3. **Operational earnings before interest and tax (Oper. EBIT)** - Earnings before interest and tax (EBIT) adjusted for one-off items.
4. **Net interest-bearing debt** - Cash, investments and interest-bearing receivables less interest-bearing debt.
5. **Capital Employed** - Group equity plus net interest-bearing debt.
6. **Working capital** - Current assets less current liabilities (excluding interest-bearing items and provisions).
7. **Net interest bearing debt relative to operational EBITDA** - Operational EBITDA is calculated on a rolling 12-month basis (LTM).
8. **Solvency ratio (equity as a percentage of total assets)** - Equity excl. non-controlling interest as a percentage of total assets.
9. **Return on Capital Employed (RoCE)** - Operational EBIT as a percentage of average capital employed. Calculated on a rolling 12-month basis (LTM).
10. **Earnings, DKK per outstanding share (EPS)** - Earnings attributable to equity holders of NKT Holding A/S relative to average number of outstanding shares (EPS).
11. **Equity value, DKK per outstanding share** - Equity attributable to equity holders of NKT Holding A/S at period end per outstanding share at period end. Dilutive effect from warrants plan for Group Management is not included in this ratio.

Statements made about the future in this report reflect the Group Management's current expectations with regard to future events and financial results. Statements about the future are by their nature subject to uncertainty, and the results achieved may therefore differ from the expectations, among other things due to economic and financial market developments, legislative and regulatory changes in NKT markets, development in product demand, competitive conditions, and energy and raw material prices. See also latest Annual Report for a more detailed description of risk factors.

NKT Holding A/S disclaims any liability to update or adjust statements about the future or the possible reasons for differences between actual and anticipated results except where required by legislation or other regulations

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